

---

Sustainability is a continuous effort integrating environmental, social, and economic goals through design, planning, and operational organization to meet current needs without compromising the ability of future generations to meet their own needs. Sustainability requires the collective actions of the University of Minnesota (University) community and shall be guided by the balanced use of all resources, within budgetary constraints. The University is committed to incorporating sustainability into its teaching, research, and outreach and the operations that support them.

Through excellence in environmental -8wi)7h)10( )7g)9(e)-11(tio)11(n)-9(ss 6BT 12 (t)20(e-1(a)-11(r)5c)9(6)JTJETQ

The University shall (a) promote innovative, high visibility research projects focused on sustainability and energy efficiency to inform campus operations as a whole as well as the broader community; and (b) promote collaborative projects that include faculty research undertaken in partnership with operations staff, students, public entities, community organizations, and industry.

The University shall promote educational and outreach activities that are linked to operational improvements and innovation principles.

The University shall have sustainability goals that inform administrative policies and procedures in the areas of planning, decision-making, execution, assessment, reporting, and alignment. These policies and procedures shall rely on scientific analysis and support the efforts described in subds. 2-4 of this section.

Each University campus shall develop specific sustainability objectives and targets in the areas of:

- (a) physical planning and development, including buildings and infrastructure;